



PAPER D

Purpose: For Noting

Committee report

Committee	HEALTH AND WELLBEING BOARD
Date	16 JANUARY 2020
Title	LOCAL CARE BOARD UPDATE AND DEVELOPMENT OF INTEGRATED CARE PARTNERSHIP
Report of	CHIEF EXECUTIVE

EXECUTIVE SUMMARY

1. This paper follows on from the paper previously provided to the Health & Wellbeing Board on 26 July 2019, that introduced the key elements of the health and care plan developed, and the requirement to develop an Integrated Care Partnership (ICP) for the Isle of Wight.
2. The Health and Wellbeing Board is asked to note that the development of the Integrated Care Partnership is supported by the current membership of the Local Care Board. It will be led by either the leader of the council or the chair of the IW NHS trust and the senior leaders of the three key public sector organisations responsible for the delivery of health and care services on the Isle of Wight.
3. Furthermore, The Health and Wellbeing Board is asked to note that each of the three statutory partners in health and social care, this being IW Council, Hampshire & IW Clinical Commissioning Group (CCG), and IW NHS Trust, have each through their formal governance processes received a report to approve, as the basis for bringing together key stakeholders to collectively plan for and coordinate services and resources with the aim of to improving the overall health outcomes of the population of the Isle of Wight. This is an important step in the progression of the One Public Service (OPS) agenda for the Island. A copy of the report provided to the Isle of Wight Council's Cabinet on 9 January 2020 concerning the development of the ICP is contained within the background papers section.

BACKGROUND

4. The Health and Wellbeing Board are encouraged to review the Cabinet paper of 9 January 2020 (contained within the background papers section). This set out for Cabinet the background and context for the establishment of an Island ICP. This summarises the background in terms of the current local care board

(LCB) and proposals to transition from an LCB to an ICP, making changes to its membership and governance in order further improve the joint and integrated work of local health and care partners to improve the Island's population health outcomes.

STRATEGIC CONTEXT

5. The development of the health and care sustainability strategy is consistent with the latter part of the Island's health and wellbeing vision, as it supports the provision of, "timely and easy access to high-quality and integrated public services when they [people] need them". It is therefore essential that there continue to be robust arrangements in place for the strategic delivery of the health and care plan so that continued and sustained improvements can be maintained.
6. Locally, the Hampshire and Isle of Wight sustainability and transformation partnership (HIOW STP) is developing its role as a regional integrated care system (ICS) underpinned by the creation of five sub-regional integrated care partnerships, one being for the Isle of Wight.

CONSULTATION

7. The ICP proposals have been shared and discussed with LCB members for consideration, which they have agreed. NHS England/Improvement have been informed about the proposals, and the views of the Health and Wellbeing Board, the HIOW STP and the Isle of Wight Council Policy and Scrutiny Committee for Health and Social Care will be sought to inform the development of the new terms of reference for the ICP.
8. Any individual service changes proposed as part of the health and care sustainability plan will continue to be subject to the statutory consultation process of the organisation with the legal responsibility for the delivery of the services. In the majority of cases this is likely to be the health partners.

FINANCIAL / BUDGET IMPLICATIONS

9. The Health and Wellbeing Board are asked to note the information contained within the cabinet background paper report which provides a summary of some of the considerations that the ICP may have to consider.

LEGAL IMPLICATIONS

10. As stated within the cabinet background paper, it is not possible to create a separate free-standing corporate body to be responsible for the delivery and improvement of health and care services. There is currently no legal provision for the key NHS stakeholders in health and care to transfer their responsibilities in whole or part to a third-party organisation. All stakeholders can however work jointly together on the delivery of these responsibilities under formal framework agreement or memorandum of understanding (MOU). Any such agreements can be developed for individual activities or groups of activities as the key stakeholders become more confident with the effectiveness and development of the ICP.

11. The purpose of the ICP will be to make joint decisions 'in principle' overseeing the specific challenges and needs as a coalition partnership representing the health and care system for the Island, thereby seeking to make the best use of the resources available across the health and care system, and its focus on improving health outcomes for the population of the Isle of Wight. Decisions the ICP make will continue to be ratified through the sovereign boards and committees, where required, in accordance with each organisation's standing orders and constitutions.
12. Each of the key sovereign organisations involved with the ICP will continue to retain responsibility for its own statutory responsibilities.

EQUALITY AND DIVERSITY

13. Public bodies are required to meet statutory obligations under the Equality Act 2010 to have due regard to eliminate unlawful discrimination, promote equal opportunities between people from different groups and to foster good relations between people who share a protected characteristic and people who do not share it.
14. Under the Equality Act 2010 it is necessary to have due regard to the public sector equality duties when making decisions, reviewing services, undertaking projects, developing and reviewing policies. It will be necessary to complete individual equality impact assessments for any service changes to be undertaken through the health and care plan but is not considered necessary for the creation of the ICP in shadow form to oversee the governance of the delivery of the health and care plan.

OPTIONS

15. The purpose of this paper is to update the Health and Wellbeing Board on the progress and proposals to create an ICP in shadow form for the Island by April 2020

And in doing this:

- (a) the board is invited to note the contents of report provided to Cabinet on 9 January 2020, as contained within the background papers section of this report;
- (b) make any observations it wishes to be considered by the key organisations responsible for the development and delivery of the ICP and health and care plan.

RISK MANAGEMENT

16. The local care board has acted as an important mechanism for bringing together the key partners in the health and care system in order to improve the collaboration and coordination of services and activities for the benefit of the local community. However, it was created at a time when the role of the then emerging sustainability transformation partnerships (STPs) was unclear. As there has come to be greater clarity around the role, function and financing of STPs it is important that the Isle of Wight health and care system responds

accordingly; this requires a transformation in the shape and form of the local care board into a recognisable ICP.

17. The existence of the health and care sustainability plan and in turn the Integrated Care Partnership to oversee its delivery is an important element in reducing the level of national oversight to the Isle of Wight NHS Trust and the Hampshire and Isle of Wight Clinical Commissioning Group. This is different to any requirements under the auspices of the Care Quality Commission (CQC). Shifting a focus from preparing a plan as the basis for planning improvements in financial and clinical outcomes over the medium term, to delivering a plan and overseeing its effective delivery, is a key first step on the journey to improving the health outcomes for Island residents.
18. There is risk to the health and care system for the island if an ICP is not developed against this emerging backdrop, as the LCB governance arrangements and decision making requires updating if it is to support effective health and care system-wide governance and decision making for its population. The LCB has reviewed and proposed changes to its own arrangements in order to simplify its operations, make the best use of the resources available across the health and care system and sharpen its focus on improving health outcomes for the population of the Isle of Wight.
19. Given the aspirations of the NHS 'Ten Year Forward Plan' and the wider development of an ICS at regional level, it is essential that the Island explores its locality ICP functions and provides confidence to stakeholders (including regulators) and the community in its ability to provide and deliver services for the Island and oversee the delivery of the Island's health and care sustainability plan.
20. The development of an integrated care partnership will be an important contributory step to the One Public Service (OPS) agenda for the Island. The integration of health and care will form an embryonic arrangement of sufficient mass to stand alone, but which will be added to as the OPS agenda is rolled out.

RECOMMENDATION

21. Note the purpose of this paper is to update the Health and Wellbeing Board on the progress and proposals to create an ICP in shadow form for the Island by April 2020

And in doing this:

- (a) the board is invited to note the contents of report provided to Cabinet on 9 January 2020, as contained within appendix 1 of this report
- (b) make any observations it wishes to be considered by the key organisations responsible for the development and delivery of the ICP and health and care plan.

BACKGROUND PAPERS

22. [Health and Wellbeing Board paper from 26 July 2019 – Isle of Wight Health and Care Sustainability Plan](#)

[Cabinet Report 9 January 2020 and appendices - Formalising the role and governance of the Local Care Board](#)

Contact Point: Ian Lloyd, Strategic Manager, One Public Service and LCB
Governance Lead, ☎ 821000 ext 8964 e-mail ian.lloyd@iow.gov.uk

JOHN METCALFE
Chief Executive

(CLLR) CLARE MOSDELL
*Cabinet Member for Adult Social Care, Public
Health and Housing Needs*

CLLR DAVE STEWART
*Leader and Cabinet Member for Strategic
Partnerships*