

Isle of Wight Health and Wellbeing Board Development Project Position Paper for Health and Wellbeing Board on 10 December 2015

Health and Wellbeing Boards (HWBs) are a forum where senior leaders from the health and care system work together to improve the health and wellbeing of their local population and reduce health inequalities. HWB members collaborate to understand their local community's needs, agree priorities and encourage commissioners to work collaboratively. As a result, patients and the public should experience better health and wellbeing, as well as improved local services.

It is a critical time for the Island's HWB which needs to strengthen its system leadership and influence in shaping the local health and care system and in driving transformation. The HWB needs to build excellent relationships with partners, foster collaborative leadership and provide visible democratic accountability.

Health and Wellbeing Board agreed that the time is right to do a review the board with the support of regional LGA. A number of key tasks have been undertaken and this paper provides an update on progress:

- The Board met with wider stakeholders in September and undertook a self-assessment using the LGA self-assessment tool. Feedback summary Appendix A
- Public health undertook and initial audit of Boards, groups and committees that support the HWB. Summary Appendix B
- LGA facilitated session on the 29th October with HWB and wider stakeholders. Main points from the event have been summarised into three key themes:

HWB as the system leader:

- Works above individual organisations boundaries to agree overarching strategy.
- Is the whole system 'super' commissioner .
- Provides a mechanism for workforce and citizen's to contribute to strategy decisions for H&W.
- Sets short/medium and longer term strategy and vision.
- Makes difficult decisions jointly that will be challenging to individual organisations and supports and monitors implementation and outcomes.

Vision and Strategy:

- The 'vision' needs to be shared by everyone, clearly stated and understood.
- HWB strategy be a 'Strategy of Strategies' which everything else fits underneath/links to.
- The overarching strategy of strategies is currently thought of as MLAFI rather than HWB – how do they interrelate? Need to clarify that MLAFI feeds into the HWB, it's not a substitute for the HWB – what happens to the Children's Trust, Community Safety etc. that need to fit alongside and not be missed

out? How do the wider determinants such as housing get included sufficiently?

- Joint commissioning function needs to be integrated and strengthened to allow decisions to be made at that level rather than going back to individual organisations.

Governance and Reporting:

- We have come to the conclusion that we need system governance.
- We need to clarify relationship between MLaFL board and JCB.
- We need to clarify relationship between Children's Trust and HWB.
- We need to clarify relationships with other statutory boards i.e. Community Safety Partnership.
- How can we access information easily? Who is horizon scanning and looking ahead at the future? How do we make sure that we know what we don't know?
- We must hold the whole system to account.
- We need to make best use of Information/intelligence/data (assets and needs).
- Performance reporting.
- Whole system financial performance data.
- A Joint Commissioning Board with delegated powers.
- We need to build our structures and governance around functions.

Next Steps:

A programme of work has been agreed to support the Health and Wellbeing Board with its development over the next 6 months.

- Appointment of a Health and Wellbeing Manager by Jan 2016 funded through strategic commissioning work stream of vanguard. Barbra Deacon has agreed to take on this role.
- A programme of intensive work with HWB members to take forward work on the three key themes of System Leadership, Vision and Strategy and Governance and reporting.
- Final LGA facilitated workshop March 2016.

Appendices:

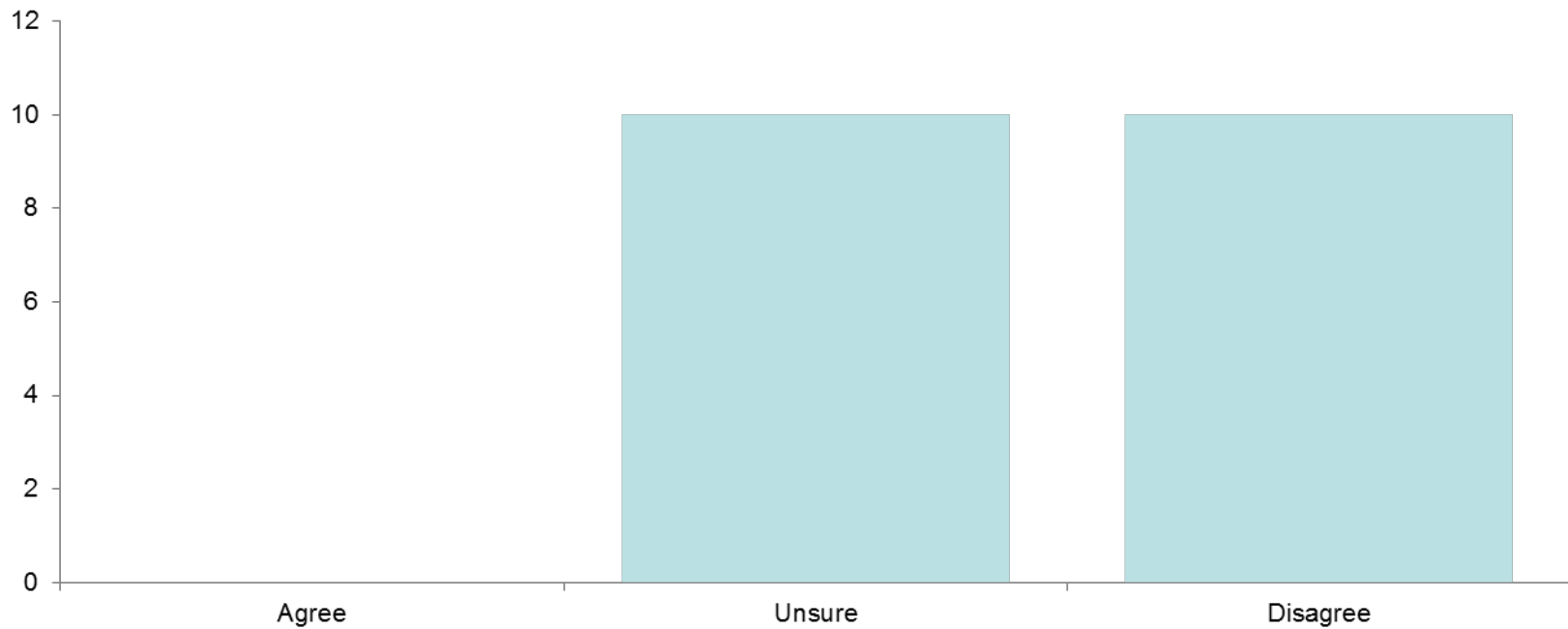
Appendix A - Feedback Summary
Appendix B - HWB Audit Summary

Health & Wellbeing Board

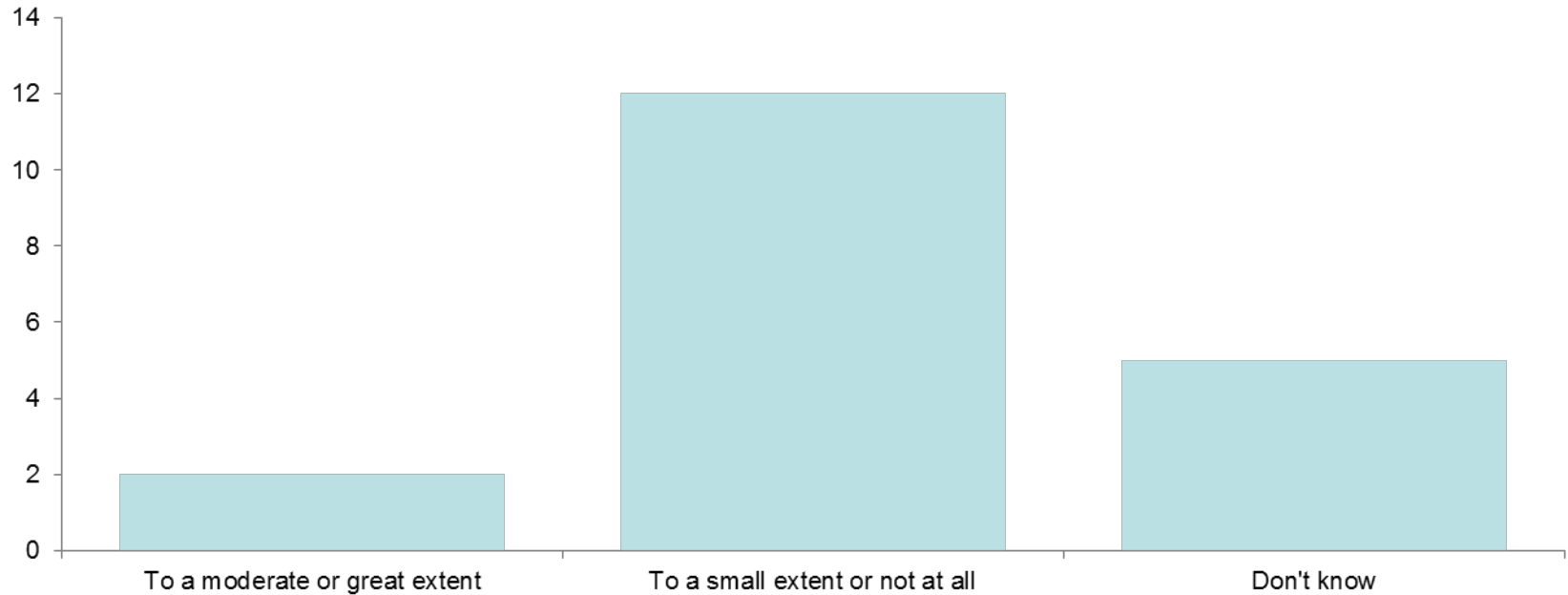
Reflections on Self-assessment



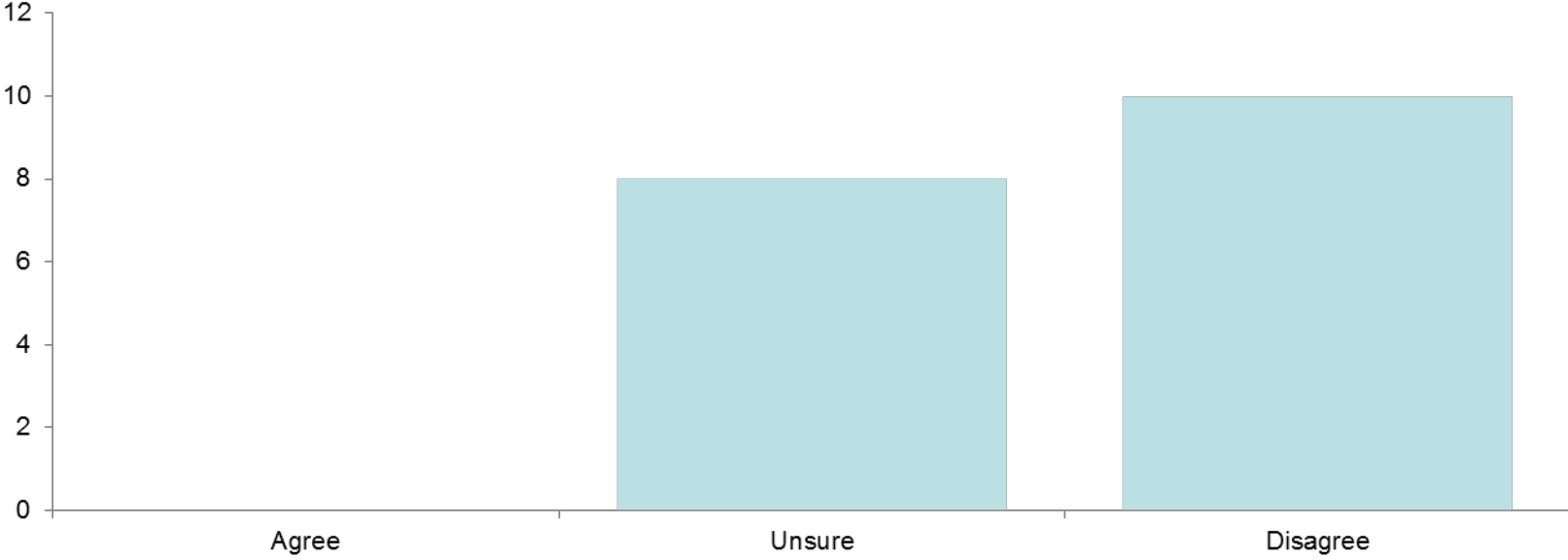
To what extent do you agree that HWB is ambitious, has a sharp focus on priorities, communicates a clear vision?



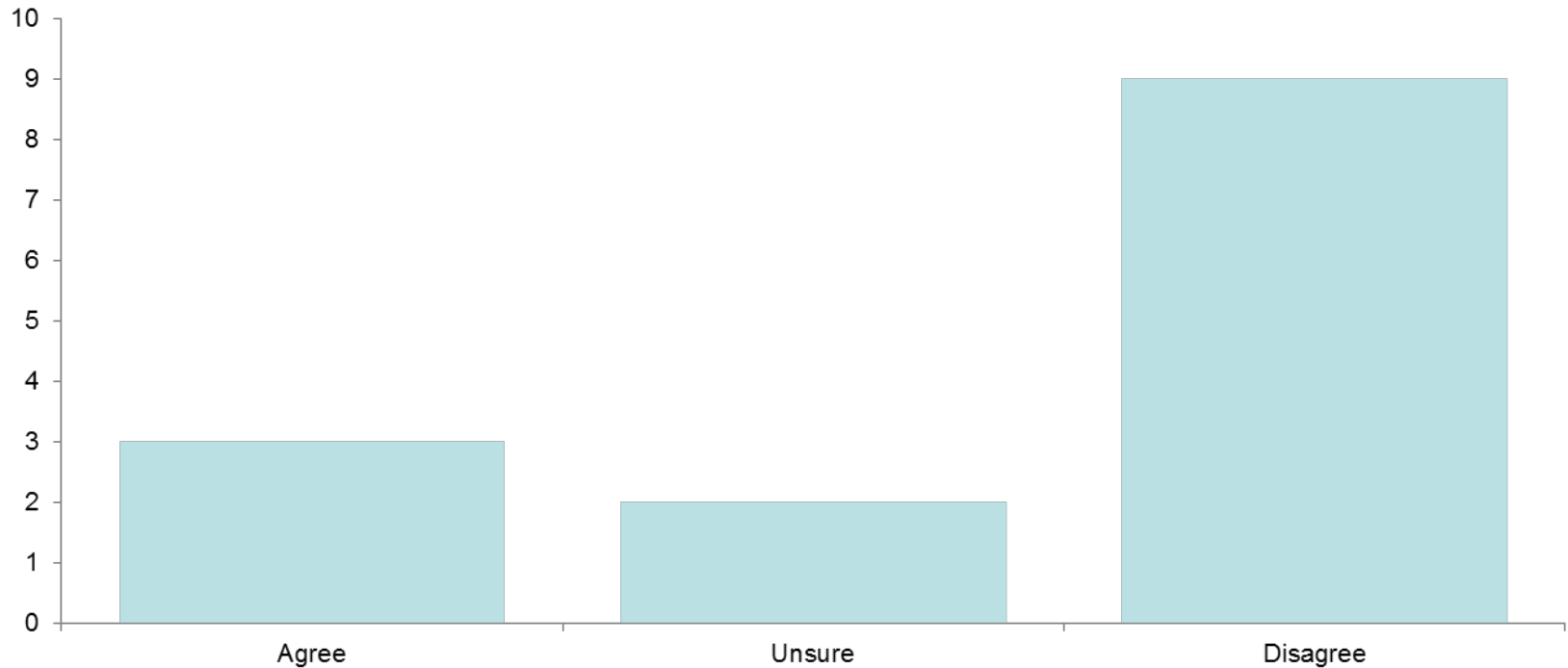
To what extent do you agree that aspects of the health and well board (meetings/planning/membership/structures are fit for purpose?



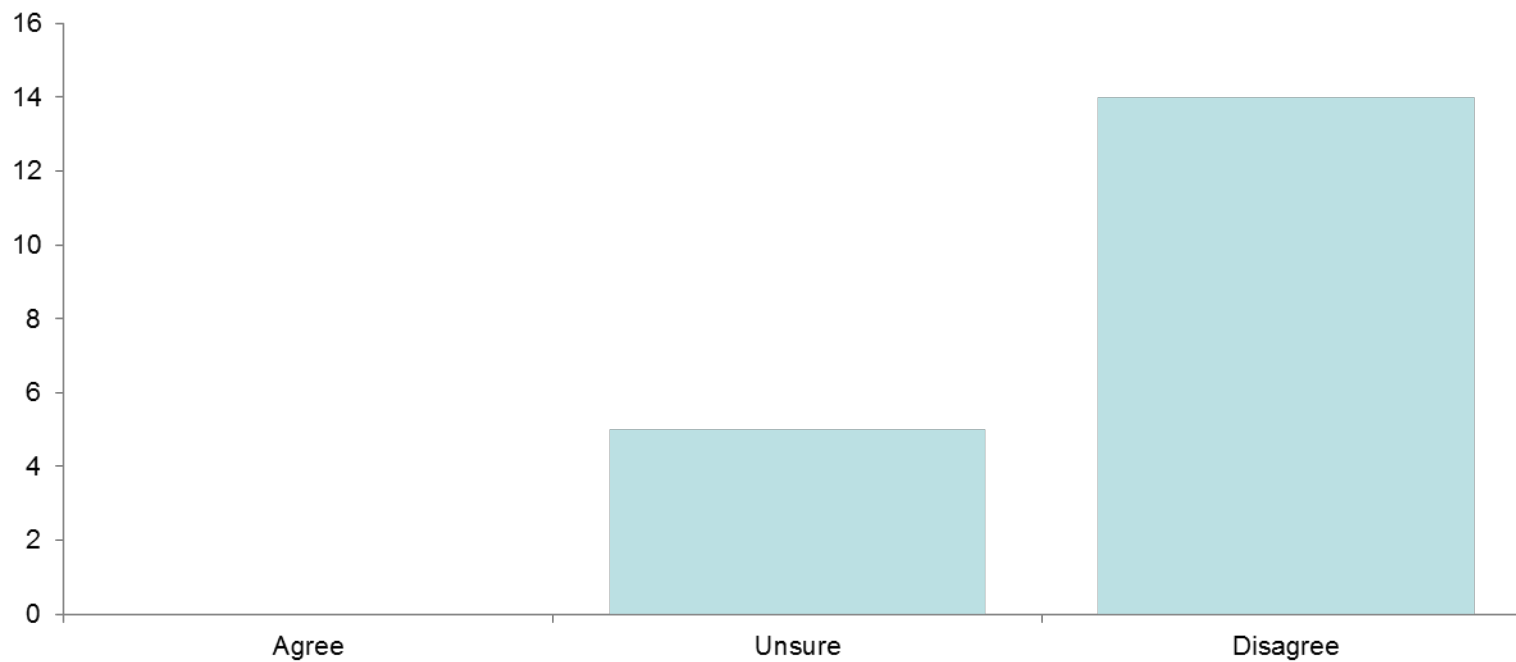
To what extent do you agree that the HWB has clear governance in place to deliver strategies and priorities?



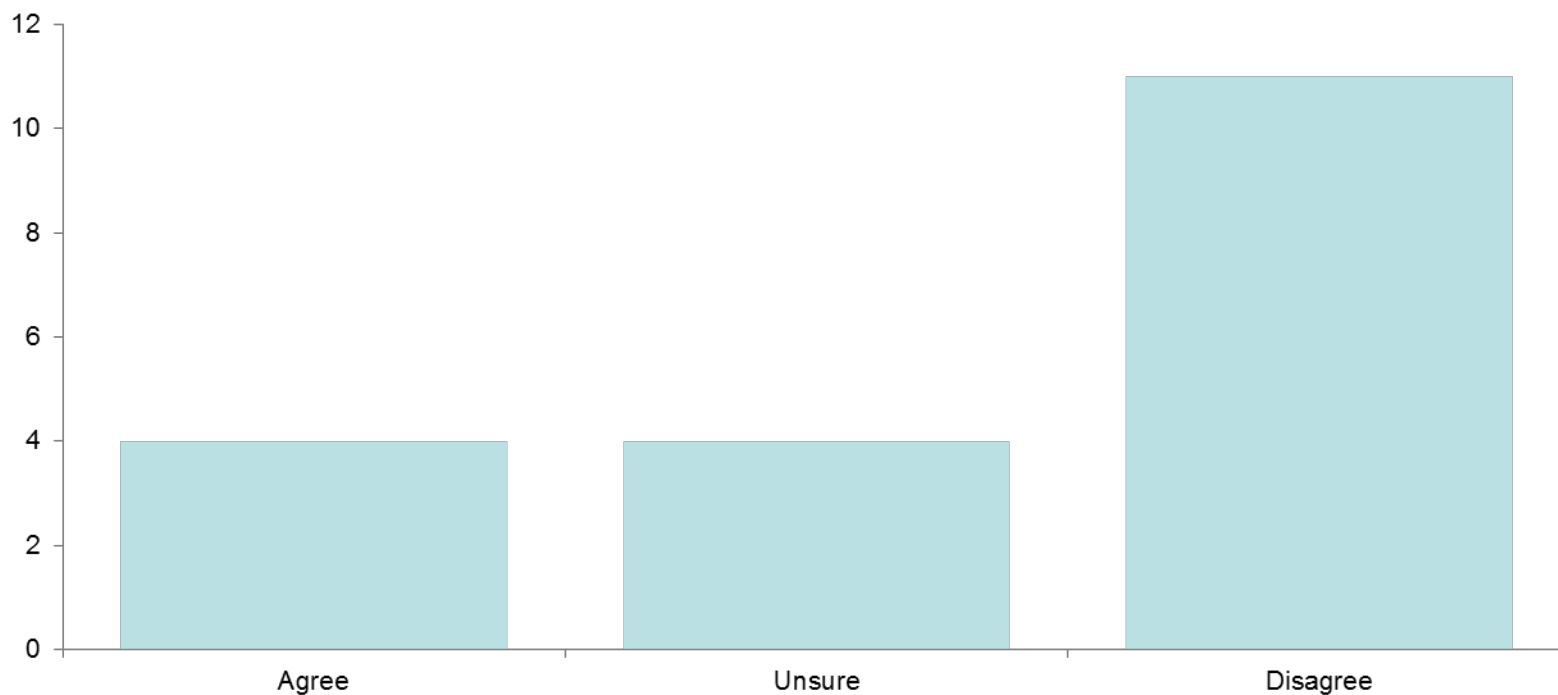
The HWB and partners are using all available data to support strategy, commissioning and delivery to ensure best outcomes?



Has the HWB has an agreed communication and engagement strategy?



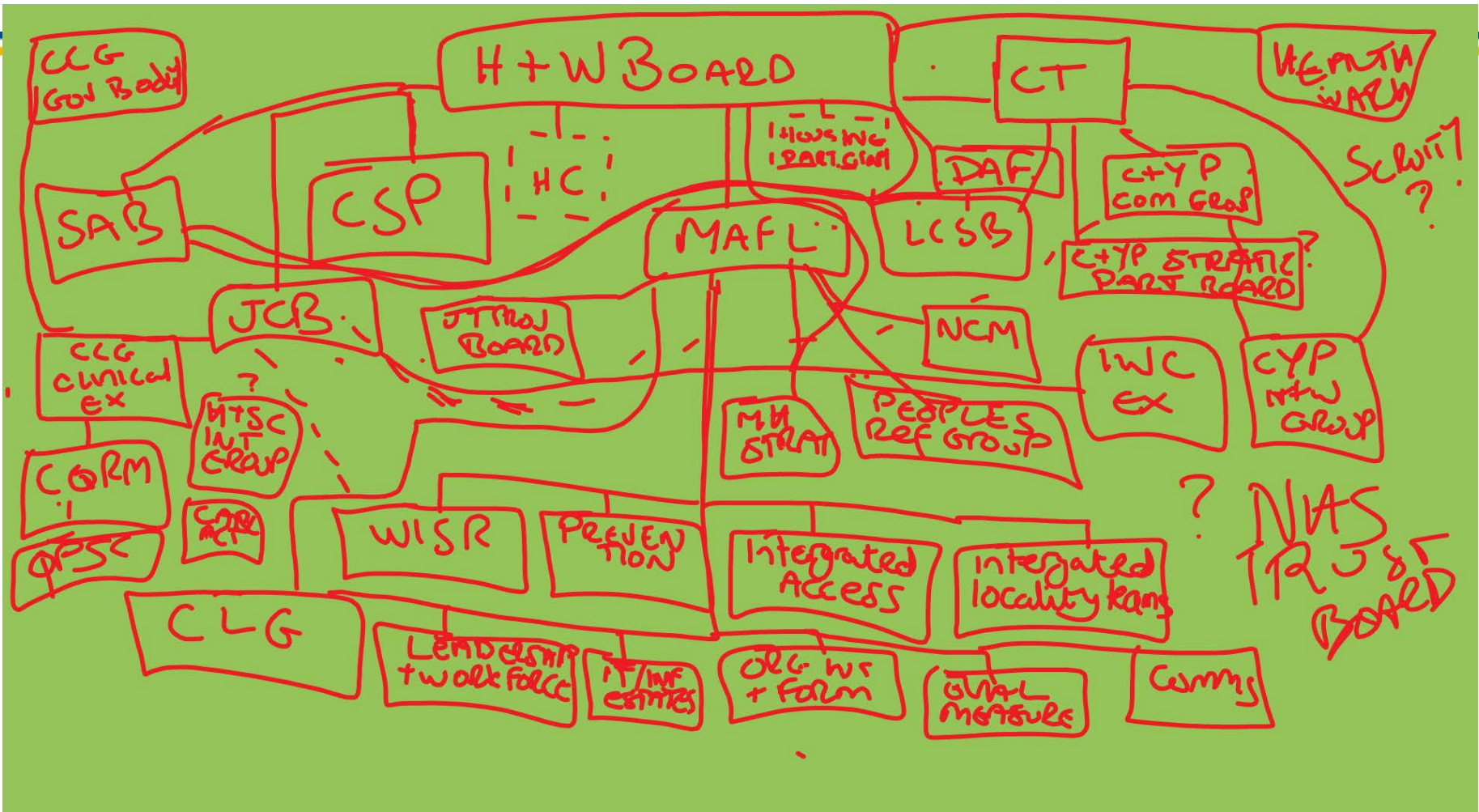
The HWB is maximising integration of services, across the whole system public and private

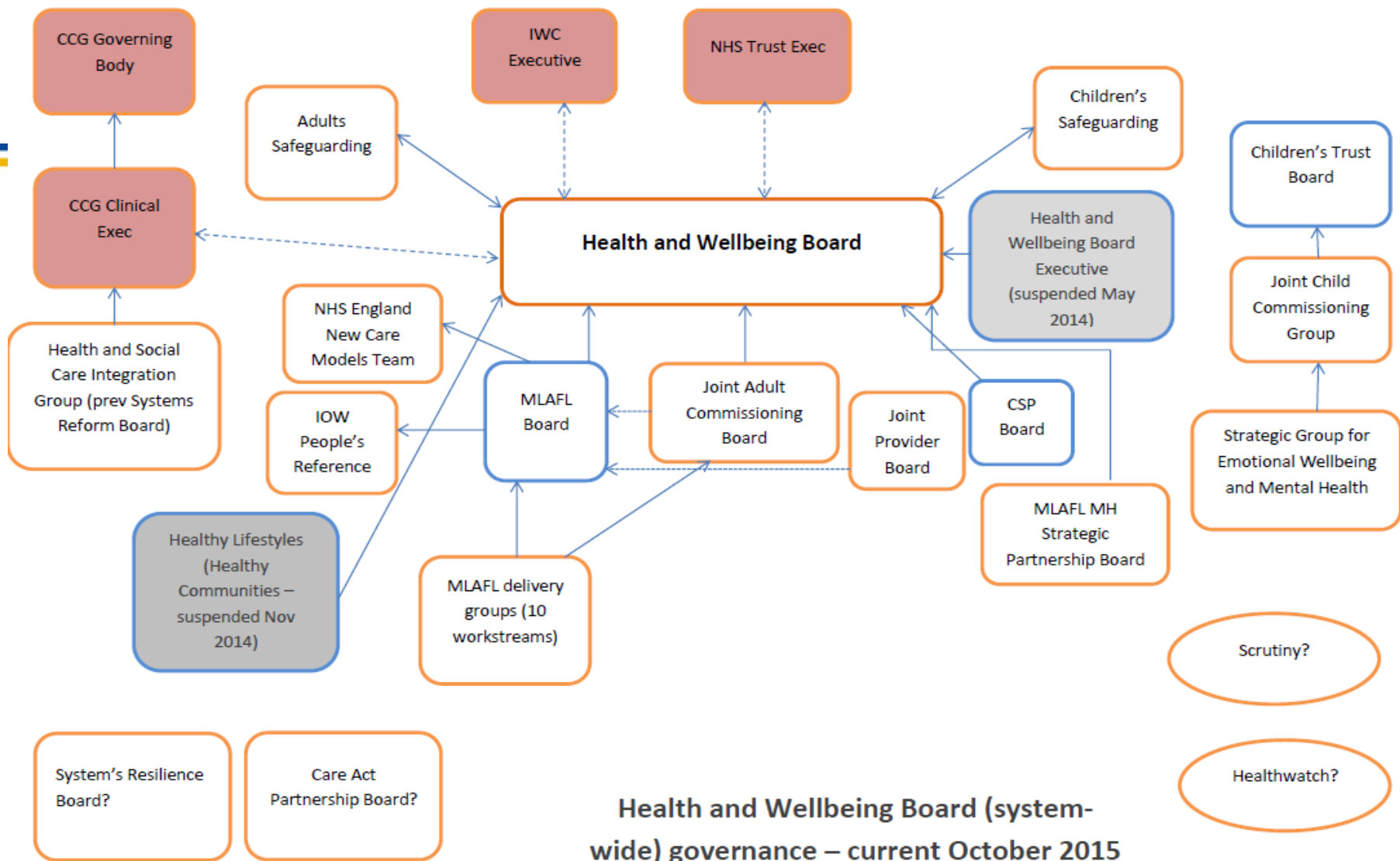


HWB Audit

Boards, Committees, Groups







Integrated Strategic Functions of the Health & Wellbeing Board

Proposed October 2015

