

Appendix A1

2019/20 Q4 and 2020/21 Q1 – LEADER AND STRATEGIC PARTNERSHIPS

Key Activities

Work with the Island's MP to have a continued conversation with government to help them understand and respond to the Island's unique opportunities and challenges.

Ongoing - The outcome of the fair funding review has been delayed until the 2021/22 financial year. Any allowances for additional funding to address out "Island status" will not be made until then.

Work with local partners and key stakeholders to develop a case for government for integrated working across all of the public services on the Isle of Wight by enabling the delivery of 'One Public Service' (OPS), sustainable service provision based on the needs of the community.

Due to the Coronavirus pandemic and emergency response, several strands of OPS activity have had to be paused to enable resources and focus to be aligned to the Islands emergency response to the pandemic and priorities. However, the following have continued to develop although it has been necessary to prioritise against other demands which our collective partners have faced during the crisis response during the first quarter;

Integrated Care Partnership (ICP) was formed in February but was temporarily paused during March and April to allow partner organisations to focus on the emergency crisis response plans. The ICP reconvened in May and is undertaking a review of the lessons learnt from the Covid-19 response and any reflections on the delivery of projects to review the recovery plan for health and care plan deliverables and strategic priorities as a system. The ICP has also stood up again, as part of its governance structure, the supporting committees and groups overseeing the delivery of the health and care plan to report to the ICP. It has further endorsed both the Isle of Wight Outbreak Plan and the Islands Public Health Prevention Strategy. Work has commenced to establish a Board Assurance Framework and Strategic Risk Register for the ICP.

One Public Estate (OPE) Board was paused temporarily but has been re-established during June to again begin to review what the crisis response has meant in terms of use of collective estates and needs.

The new ways of working in an agile way are at the centre of considerations, along with a review of how as public sector partners we have adapted to the revised use and limitations of our collective estates during the Covid-19 crisis. This is providing us with a further opportunity to review what the needs and opportunities of our estates may be post Covid-19, to further develop our collective strategies for collaborative working and identified needs of our estates. The council is producing a revised estate rationalisation paper during Quarter 2, which will set out options and considerations. In addition, each of our partners have been asked by the OPE Board to prepare a summary paper setting out their lessons learnt and needs to come back to the OPE, it is hoped that a collective paper can then be produced to determine where OPE opportunities and needs can be further taken forward.

A strategic outline case summit meeting was held at the end of May to continue the review and development of the bid case for use of the £48 million capital. It determined the need to continue partnership working to shape the full business case and to include collaboration with the council's OPE

programme and strategic alignment with the emerging Integrated Care System and development and delivery of the acute partnerships to deliver the Islands Health & Care considerations

Work with government and local partners to secure, where possible, the local control of central powers where this is to the benefit of the Island and its community.

Ongoing.

Continue with the "Cabinet on the Road" meetings and hold an annual meeting with Town and Parish councils

Quarter 4 – two cabinet meetings were held on the road in Whitwell and Yarmouth, with the February Cabinet, which discussed budget setting held at County Hall.

In response to Covid-19, Cabinet meetings in April and May were cancelled and the meeting schedule returned in June and these are currently held as virtual meetings.

By October 2019 develop a corporate commercial strategy

A Local Government Association (LGA) commercial skills programme was commissioned for delivery in March 2020 to underpin the delivery of the council's recently agreed commercial strategy; this training was cancelled due to Covid-19, and we are currently in discussion with the LGA with regard to re-scheduling training.

Develop and implement plans for the UK's exit from the European Union in order to minimise any negative impacts to the council and its community and also maximise the benefits of any opportunities for the Island that arise from it

The impact of Brexit on the Isle of Wight is acknowledged as a Strategic Risk and mitigation is reported to the council's Audit Committee. A dedicated Brexit Group that includes representatives from all areas of the council is chaired by the Director of Regeneration. Progress toward a deal during the transition period (until 31 December 2020) will be monitored closely.

By the Spring of 2020, review the relationship between the Health and Wellbeing Board and the Local Care Board to avoid duplication and overlap in activities

The Health and Wellbeing Board (16/1/20) signed off the new governance arrangements for the Local Care Partnership. The Board also received an update on the STP which gave a clear remit for the board in relation to prevention and tackling the wider determinates of health

Continue to build on the good partnerships we have in place and focus our efforts on those partnerships that make significant contribution to our priority outcomes and vision

In January 2020 Cabinet agreed to the pursuit of an Integrated Care Partnership (ICP) by approving the transformation of the Local Care Board to an Isle of Wight Care Partnership. This was established in Shadow form from 26 February and has set out its objectives and terms of reference to deliver against the health and care strategic agreed priorities for the Island. The ICP continues to develop as a partnership and is actively reviewing its learning from the Coronavirus pandemic to review and redetermine its strategic approach to deliver health and care provisions for the island.

Strategic Risks

Achieving the vision for the Island			Assigned to: Chief executive		
Inherent score	Target score	Current score	Previous scores		
			Mar 20 (pre-pandemic response)	Feb 20	Dec 19
14 RED	6 GREEN	12 RED	9 AMBER	9 AMBER	9 AMBER
Risk Increasing					

Brexit - Uncertainty during transition period, followed by potential legislative, funding and policy changes after the UK leaves the EU may adversely affect the council and its ability to provide services.			Assigned to: Chief Executive		
Inherent score	Target score	Current score	Previous scores		
			Mar 20 (pre-pandemic response)	Feb 19	Dec 19
16 RED	6 GREEN	12 RED	12 RED	12 RED	14 RED
No change to risk					