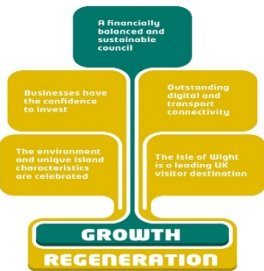



Appendix A8 Q4 – REGENERATION & BUSINESS DEVELOPMENT

Long Term Success factors

We will assess our long-term achievements over three and ten years against the following measures:

<p>Number of Band D equivalent properties</p> 	<table border="1" data-bbox="703 658 1321 801"> <tr> <td>Baseline: 2016</td> <td>52,000</td> </tr> <tr> <td>Three-year target: March 2020</td> <td>52,300</td> </tr> <tr> <td>Ten-year target: March 2027</td> <td>55,000</td> </tr> <tr> <td>Actual: Q4 2018/19</td> <td>53,537</td> </tr> </table>	Baseline: 2016	52,000	Three-year target: March 2020	52,300	Ten-year target: March 2027	55,000	Actual: Q4 2018/19	53,537
Baseline: 2016	52,000								
Three-year target: March 2020	52,300								
Ten-year target: March 2027	55,000								
Actual: Q4 2018/19	53,537								
<p>Total value of net business rates payable (£millions)</p> 	<table border="1" data-bbox="703 1052 1321 1196"> <tr> <td>Baseline: 2017</td> <td>37</td> </tr> <tr> <td>Three-year target: March 2020</td> <td>37.5</td> </tr> <tr> <td>Ten-year target: March 2027</td> <td>40</td> </tr> <tr> <td>Actual: Q4 2018/19</td> <td>39.35</td> </tr> </table>	Baseline: 2017	37	Three-year target: March 2020	37.5	Ten-year target: March 2027	40	Actual: Q4 2018/19	39.35
Baseline: 2017	37								
Three-year target: March 2020	37.5								
Ten-year target: March 2027	40								
Actual: Q4 2018/19	39.35								

Key Activities

Complete business cases for the development of at least five key development sites and secure support for their implementation where appropriate

Nicholson Rd – Work is ongoing to support the submission of the planning application in summer 2019. Further budget has been required to complete this piece of work and there are issues in relation to the longer-term viability of the site overall. These are being addressed in a phased approach, however, it is likely that gap funding will be required from the Local Enterprise Partnership (LEP) or other such body.

Newport Harbour – Masterplan programme has been subject to logistical delays. Stage 0 report has been received and agreed, first stage design workshops were due 29 April-1 May 2019, full public consultation on preferred option(s) in week commencing 10 June 2019. Project still within budget.

Sandham Middle School – No further movement. iWight Developments currently looking at whether the Leadership and Learning Partner (LLP) can progress the scheme to planning permission alongside finding a development / delivery partner.

Medina Avenue – On track for iWight Developments to deliver six modular three-bed homes by Christmas 2019. Project within budget and timescales.

Liaise with key stakeholders in the business and tourism community in the co-ordination, development and relaunch of an Island Investment prospectus, new economic development plan and business facing website

Key brand messages for the investment prospectus formed part of the brief for producing collateral and a business-facing website is being commissioned for completion and launch during 2019.

Develop and implement externally funded works to open up regeneration sites in and around Newport and ease congestion in the town

Detailed scheme designed and consulted on. Hampshire County Council have carried out a review of the cost plan and overall traffic modelling. Delivery schedule to be confirmed upon completion of this independent review.

Work in partnership to deliver the 'Community Hub' One Public Estate (OPE) feasibility studies and then actively pursue viable schemes

Blue Light Hub (BLH) – Fire have been appointed as the lead for the BLH project. A site visit to Havant will be arranged in due course. Feasibility and requirements are currently being scoped.

ICT Joint Services – One Public Service (OPS) Board Meeting was held on 8 March 2019 with the IOW NHS Trust and IWC service directors to sign off proposal to initiate project and was agreed by all attendees. Shared Data Centre is being progressed. Fibre connectivity is in place and has been tested between County Hall and the NHS Data Centre. Currently working with IBM consultants to plan the physical relocation of the servers. Project documentation has been drafted as far as possible.

Joint Resourcing – Template of potential joint resourcing areas is currently being explored. Joint Communications Director for Health and IWC has been appointed and was due to start on 13 May 2019. Joint Waste Management arrangements between IWC and the IOW NHS Trust is now in place.

Sandown Community Hub – Principles of land swap between IWC and MoD to provide additional car parking at the site has been agreed but requires finalising with third party land owner. The feasibility study has been concluded. A Rapid Rehousing (RRH) bid (Homelessness) has been submitted to Ministry of Housing, Communities and Local Government for the Sandown Civic Centre. Integrated Locality Services (ILS) relocated to a larger room within the Barrack Block in early May to allow for expansion of their service provision. Discussions for the future use(s) of the Barrack Block for ILS will need to be discussed between Health and IWC as part of the Health and Care Sustainability Plan priority workstreams.

Pyle Street Hub – Response received from Homes England to IWC-led Invitation to Tender submission. Homes England meeting with IWC and partner agencies including CCG, NHS and Housing Associations. Project Team has been identified. Programme Manager met with Cabinet Office OPE Lead and the Local Government Association (LGA) Director of OPE on 17 April 2019 to discuss the project and deliverables to help move the project forward.

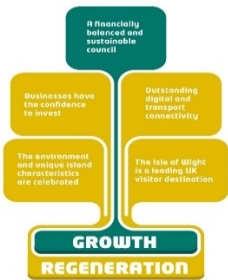
Digitalisation Data – Sustainability and Transformation Partnership (STP) funded project in terms of shared records being scoped by Health ICT Lead. Scope and Project Plan not yet initiated and clear. Health ICT Lead currently leading on development but information to be clarified.

Work with businesses and training providers to develop a plan for increasing the number of apprenticeship placements and reduce the number of young people not in education, employment or training (NEET)

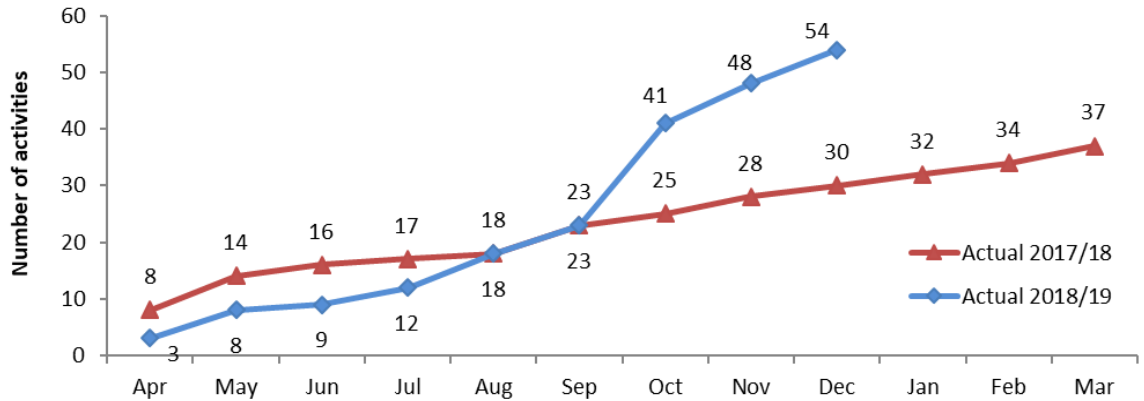
The Island Youth Investment Programme (IYIP) is the council's commitment to provide 200 new employment opportunities by 2020, including Traineeships and Apprenticeships.

Short term measures

Number of in person advice and guidance activities per month with businesses seeking to grow and develop on the IW

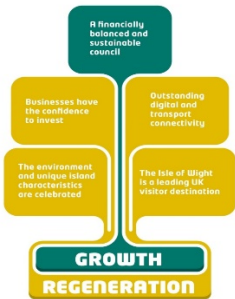


Number of in-person advice and guidance activities with businesses seeking to grow and develop on the Island

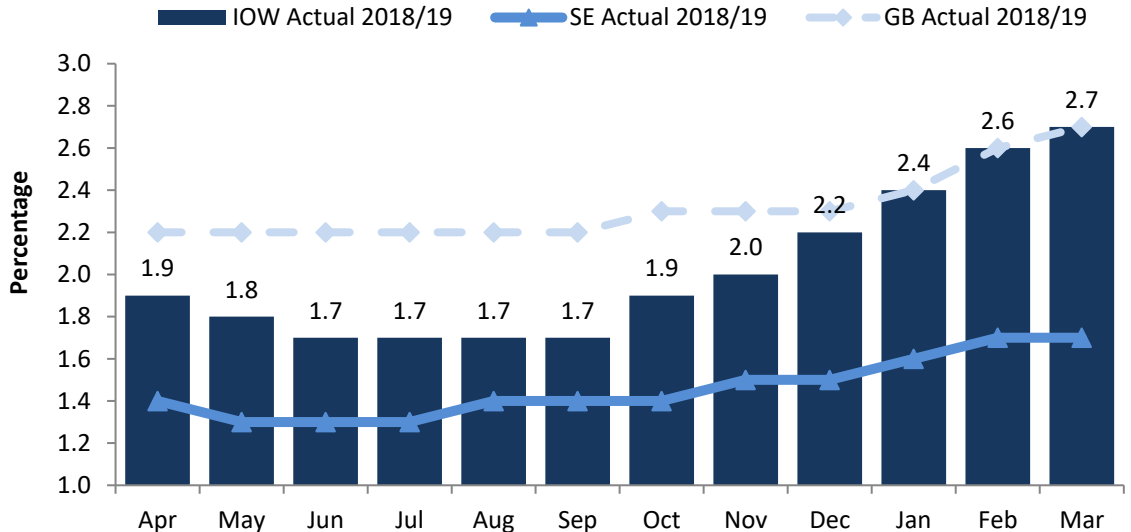


This measure has been discontinued. It will be replaced by a new measure from April 2019 – “Number of unique contacts with businesses (not in contact before)” Data will appear in the 2019-20 Quarter 1 report

Percentage of out of work benefits claimants per month



Percentage of out-of-work benefit claimants



This data source is NOMIS which is a service provided by the Office for National Statistics that allows for the viewing of labour market statistics for each local authority.

The Isle of Wight’s rate of out of work benefit claimants has increased over the last quarter (from Dec to Mar) from 2.2 per cent (1,760 claimants) to 2.7 per cent (2,170 claimants) likely due to the decreased availability of seasonal employment. It should be noted that the percentage of people claiming benefits on the Isle of Wight is higher than the South East percentage (1.7 per cent) and equal to the national figure. This position is deteriorating as until February the Isle of Wight position has been better than the national since March 2018.

Strategic Risks

Brexit - Uncertainty during transition period, followed by potential legislative, funding and policy changes after the UK leaves the EU may adversely affect the council and its ability to provide services.			Assigned to: Chief Executive		
Inherent score	Target score	Current score	Previous scores		
			Mar 19	Feb 19	Dec 18
16 RED	6 GREEN	14 RED	14 RED	14 RED	14 RED
Mitigation					
Working group of senior officers in place to define IWC strategy for Brexit		Given the current uncertainty regarding the national position the Brexit group is now meeting monthly to focus on the medium to long term impacts			
Oversight of any potential legislation changes in respect of right to live and work and freedom of movement that may affect our workforce		A key link officer has been appointed to monitor the potential impact on the Isle of Wight workforce.			
Membership of professional and local government bodies aids horizon scanning		Staff are encouraged to use their formal and informal external networking groups to share information on the potential impact of Brexit.			
Management of change approach to mitigate against significant impact to the organisation and its staff (programme governance framework)		Refreshed project and programme governance approach has been agreed by CMT and overall programme summary reports are being presented to a strategic programme board and a member review board. Refreshed guidance will highlight the need for change control within projects.			
Detailed project plans to manage implementation of changes		All projects will be managed in accordance with the project and programme management framework. The Organisational Intelligence Team will provide assurance to CMT that this is happening via summary reports to CMT compiled in partnership with directorate representatives.			
Understanding and acting on intelligence from the Local Government Association (LGA), CIPFA and other local government sources		These channels will continue to be monitored in the period running up to and after Brexit.			
Oversight of general changes in legislation or governance		Anticipated changes in legislation and governance will be monitored through membership of Lawyers in Local Government, and other legal publications subscribed to.			

arrangements that may affect the council	
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