



PAPER I

Purpose: For Noting

Committee report

Committee	AUDIT COMMITTEE
Date	30 JULY 2018
Title	TREASURY MANAGEMENT ANNUAL REPORT 2017-18
Report of	THE TECHNICAL FINANCE MANAGER

EXECUTIVE SUMMARY

1. In accordance with the council's Treasury Management Strategy 2017-18, this report presents the annual report on treasury management policies, practices and activities for the year ended 31 March 2018.
2. In December 2017, the committee received the half-year progress report on treasury management activities. This report updates the previous report, and includes additional information required for the annual report.
3. The council's activities have fallen within the boundaries of the prudential indicators set for the year:
 - (a) Due to continuing low interest rates, and the strategy to undertake short-term borrowing, the council has incurred lower than forecast costs of borrowing for the year, contributing positively to the overall out-turn.
 - (b) Due to continuing low interest rates, a prudent investment strategy and reduced surplus funds for investment, the council has attracted lower than average returns on its investments, in comparison to other local authorities who use the same treasury management advisor, Arlingclose Limited.
4. The committee is asked to consider this report and highlight any areas which may need to be addressed in the forthcoming year.

BACKGROUND

5. The council's treasury management activity is underpinned by the Chartered Institute of Public Finance and Accountancy's (CIPFA's) Code of Practice on Treasury Management (the code), which requires authorities to produce annually prudential indicators and a treasury management strategy statement on the likely financing and investment activity. The code also recommends that members are informed of treasury management activities at least twice a year.

6. This report, from a template provided by the council's treasury management advisor, Arlingclose Limited, sets out a summary of the council's treasury management activities during the year to 31 March 2018, and its performance against the prudential indicators that were approved as part of the Treasury Management Strategy.
7. The code of practice defines treasury management as:
The management of the council's investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.
8. The code of practice requires that a report be provided on the actual performance of the council against the following prudential indicators at the end of each financial year and that it encompasses:
 - The revenue effect of transactions executed
 - The risk implications for decisions made
 - Compliance on agreed policies/practices and statutory/regulatory requirements
 - Performance report
 - Compliance with the CIPFA code recommendations
 - Monitoring of treasury management indicators
9. Detailed information on the council's performance in respect of these items is set out in Appendices A and B to this report.

STRATEGIC CONTEXT

10. The council's arrangements for treasury management support effective service and project delivery across the authority, in turn supporting the key priorities set out in the [Corporate Plan 2017-20](#).
11. There is a need for regular review of the Treasury Management Strategy, in line with the Corporate Plan and Medium Term Financial Strategy, to ensure the key priorities of the council continue to be deliverable within the reduced resources available to the council.

FINANCIAL / BUDGET IMPLICATIONS

12. The council's current treasury management arrangements are conducted by council staff, with support from an external treasury management advisor, Arlingclose Limited, within existing budgets.
13. The Treasury Management Strategy includes the overall management of the council's cash flow and borrowing strategy. With interest rates low, the strategy has been to avoid long-term external loans (with interest rates in excess of 2.5 per cent) and take short-term loans when needed (with interest rates of below one per cent). This has generated significant savings as part of the budget strategies over recent years.

14. At the December 2017 meeting, the committee received a report which forecast net annual savings from treasury management activities in 2017-18 of £0.5 million
15. As at 31 March 2018, the total net savings were in excess of £2.5 million for the year, which contributed to the overall financial result of the council.
16. This saving was the result of a combination of rates being lower than budgeted (£0.7 million), commercial property not acquired as had been budgeted (£0.8 million) and the continued strategy of taking short-term borrowing rather than longer term loans (£0.4 million) as well as other savings.
17. The council earned interest of 0.53% on average investments of £23.4 million. This is 0.55% lower than other local authorities measured by Arlingclose Limited. Primarily because other authorities have sufficient surplus cash balances to invest over a longer period of time.

LEGAL IMPLICATIONS

18. Failure to provide this information will mean that the council is in breach of the requirements set out in the CIPFA Code of Practice for Treasury Management 2011, and the council's approved treasury management strategy 2017-18.
19. The Local Authorities (Capital Finance and Accounting) (England) Regulations 2003 explicitly require English authorities to "have regard" to the code.

EQUALITY AND DIVERSITY

20. The council, as a public body, is required to meet its statutory obligations under the Equality Act 2010 to have due regard to eliminate unlawful discrimination, promote equal opportunities between people from different groups and to foster good relations between people who share a protected characteristic and people who do not share it. The protected characteristics are: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
21. Initial screening has indicated that there are no specific equality and diversity issues arising from the content of this report.

RISK MANAGEMENT

22. Treasury management activities have a high level of risk in that they relate to transactions that can amount to several million pounds which are undertaken with external bodies. When the council has surplus monies to invest, there are risks if those organisations to whom it lends default on repayment. The costs to the council of its treasury management activities are dependent on fluctuating interest rates.
23. The overall strategy of borrowing short-term and avoiding long-term debt carries the risk that, if interest rates suddenly rise, when longer term debt is eventually required, it will cost more.
24. The council manages these risks by adopting a treasury management strategy which includes maintaining a limited list of organisations to which it is authorised to lend, and

restricting the maximum amount to be invested with each organisation, based on advice obtained from its external treasury management advisor, Arlingclose Limited. It also operates protocols for maintaining financial controls.

25. Although there is no statutory requirement to comply with the code, the council is obliged under section 151 of the Local Government Act 1972 to make arrangements for the proper administration of their financial affairs. Failure to comply with the code could result in adverse comments being raised by the council's external auditors.
26. The committee's overview of the council's treasury management arrangements plays an important part in the council's overall governance regime. It has an important role to play in the monitoring of treasury management activities, including overview of the risks faced by this function both internally, which are directly controllable through segregation of duties and reporting arrangements, and externally, controllable through the monitoring of counterparties and lending limits, and also regular monitoring of general economic factors.

EVALUATION

27. The council's treasury management activities for 2017-18 have fallen within the boundaries of the agreed strategy for 2017-18.

RECOMMENDATION

28. That the committee considers the performance for the year ended 31 March 2018 against the prudential indicators and highlights any issues arising that need to be addressed in 2018-19.

APPENDICES ATTACHED

29. [Appendix A](#) – Performance report.
[Appendix B](#) – Prudential indicators

BACKGROUND PAPERS

30. Treasury Management Strategy 2017-18 (Audit Committee 13 Mar 2017, Paper G) <https://www.iwight.com/Meetings/committees/Audit%20Committee/13-3-17/Paper%20G.pdf>
31. Treasury Management Half-yearly progress report (Audit committee, 4 Dec 2017, Paper F) <https://www.iwight.com/Meetings/committees/Audit%20Committee/4-12-17/PAPER%20F.pdf>

Contact Point: Jo Cooke, Pension Fund and Treasury Management Accountant,
☎ 01983 821000 e-mail jo.cooke1@iow.gov.uk

CHRIS WARD
Director of Finance and Section 151 Officer

COUNCILLOR STUART HUTCHINSON
Deputy Leader and Cabinet Member for Resources