

FINANCE SERVICE BOARD REPORT FOR ADULT SOCIAL CARE

PAPER E

Period Ending:

Aug-17

SECTION 1: SUMMARY POSITION & NARRATIVE

1.1 Summary Revenue Position

| Service Area | Approved Budget | Forecast Outturn | Forecast Variance | Previous Month Variance | Change in Month |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------------|-----------------|
| Contingencies (held for fee review) | 571,838 | 571,838 | - | - | - |
| Nursing Care | 4,147,475 | 3,907,115 | 240,360 | 249,645 | (9,285) |
| Residential Care | 20,100,092 | 20,405,908 | (305,816) | (321,930) | 16,114 |
| Community: Direct Payment | 6,878,660 | 6,927,139 | (48,479) | 78,070 | (126,549) |
| Community: Homecare | 5,798,463 | 5,753,609 | 44,854 | (78,239) | 123,093 |
| Community: Supported Accommodation | (30,000) | 20,190 | (50,190) | (50,190) | () |
| Community: Supported Living | 1,206,910 | 1,281,508 | (74,598) | (61,164) | (13,434) |
| Community: Other Care | 45,833 | 70,957 | (25,124) | (24,333) | (791) |
| Fairer Charging Income | (1,101,481) | (1,267,029) | 165,548 | 150,019 | 15,529 |
| Subtotal of Community Care | 37,617,790 | 37,671,236 | (53,446) | (58,122) | 4,676 |
| DASS & Safeguarding | (3,615,558) | (3,698,086) | 82,528 | 69,520 | 13,008 |
| Commissioning | 1,368,005 | 1,402,666 | (34,661) | (74,815) | 40,154 |
| Social Work Teams | 3,794,105 | 3,792,374 | 1,731 | 1,955 | (224) |
| Short Term Services | 4,539,945 | 4,556,404 | (16,459) | (14,856) | (1,603) |
| Learning Disability Homes | 2,984,694 | 3,012,284 | (27,590) | (7,949) | (19,641) |
| Business & Market Development | 1,225,048 | 1,208,811 | 16,237 | 13,703 | 2,534 |
| CCG Joint Arrangements (Inc CES) | 572,153 | 547,745 | 24,408 | - | 24,408 |
| Subtotal of Adults | 10,868,392 | 10,822,198 | 46,194 | (12,442) | 58,636 |
| TOTAL | 48,486,182 | 48,493,433 | (7,251) | (70,564) | 63,313 |

1.2 Progress on Budget Saving Strategy

| Description | Total Target Amount | Amount Achieved to Date | Variance to Profile | Total Still to Achieve2 | Forecast Variance @ Year End | Status |
|---|---------------------|-------------------------|---------------------|-------------------------|------------------------------|--------|
| SAVINGS STRATEGY 2017/18 | | | | | | |
| Direct Payments Personal Budgets | 1,840,000 | 940,375 | (3,625) | 899,625 | 25,375 | A |
| Residential Care - LD DPS | 200,000 | - | - | 200,000 | 57,143 | A |
| Out of Hours support | 125,000 | - | - | 125,000 | 125,000 | R |
| New ways of working | 100,000 | 100,000 | - | - | - | B |
| Occupational Therapy Services | 160,000 | - | (66,665) | 160,000 | 37,493 | R |
| Review of complex cases | 500,000 | 265,770 | (54,776) | 234,230 | - | A |
| Vacancy Management | 559,987 | 232,675 | (655) | 327,312 | 4,585 | G |
| | 3,484,987 | 1,538,820 | (125,721) | 1,946,167 | 249,596 | |
| SAVINGS STRATEGY 2016/17 (C/fwd) | | | | | | |
| Shared Lives | 130,000 | - | - | 130,000 | - | A |
| TOTAL | 3,614,987 | 1,538,820 | (125,721) | 2,076,167 | 249,596 | |

1.3 Capital Position

| Description | Approved Budget | Actual Spend to Date | Commitment | Budget Remaining | Forecast Outturn |
|---------------------------------------|-----------------|----------------------|---------------|------------------|------------------|
| Care and LD homes equip replacement | 50,000 | 13,745 | 2,430 | 33,825 | 30,000 |
| Gouldings refurbishment | 440,081 | 8,486 | 10,027 | 421,568 | 440,081 |
| Westminster House reconfiguration | - | - | 2,340 | (2,340) | - |
| Care Act software development | 59,634 | - | - | 59,634 | 59,634 |
| LD Clients reloc/purchase of property | 449,850 | 40,651 | - | 409,199 | 449,850 |
| TOTAL | 999,565 | 62,882 | 14,797 | 921,885 | 979,565 |

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SECTION 2.2: REVENUE DETAIL COMMUNITY CARE - BY SERVICES

| 1.4 Service Area Main Variances | Forecast Variance £'000 | Previous Variance £'000 | Change £'000 |
|---|-------------------------------|-------------------------------|-----------------|
| Nursing Care | 240 | 250 | (9) |
| Reduction in the underspend of £9k this months is down to a small increase in the number of nursing placements. Forecast this month is based on 147 order, an increase of 3 compared to last months. The forecast assumes that number of clients will increase by 2 clients per month. | | | |
| Savings assumptions: The forecast assumes that the following profiled savings for Sep17 - Mar18 will be achieved: 1) £72k (£200k full year effect) on complex cases/CHC will be achieved | | | |
| Residential Care | (306) | (322) | 16 |
| Residential care overspend has reduced by £16k compared to last month. Reduction in the overspend is down to the reduction in the number or Residential placements, mainly in PS 65+ client group. Forecast is based on 783 orders, a reduction of 8 compared to last month. | | | |
| Savings Assumption: The forecast assumes that the following profiled savings for Sep17 - Mar18 will be achieved: 1) Dynamic Purchasing System implementation £200k still to achieve 2) Complex case review £53k still to achieve (£150k full year) 3) Internal Domiciliary Service £244k still to achieve (£425k full year) | | | |
| Community: Direct Payment | (48) | 78 | (127) |
| Budget adjustments have been completed to take account of the cases that have been transferred to a managed account homecare package. The current position shows an overspend of (£48k) with a net increase of orders of 6 in the month. Current number of orders is 660, reclaims in the month £252k cumulative £572k. | | | |
| Savings Assumption: The forecast assumes that the following profiled savings for Sep17 - Mar18 will be achieved: 1) Direct Payment review £899k still to achieve (£1,840k full year) | | | |
| Community: Homecare | 45 | (78) | 123 |
| Number of homecare orders reduced this month down to 584 a reduction of 6. The current position now stands at an underspend of £45k. | | | |
| Small net variance between DPPB and Managed Account Homecare of (£3k) | | | |
| Community: Supported Accommodation | (50) | (50) | () |
| Savings target pressure due to little activity around Shared lives scheme. | | | |
| Community: Supported Living | (75) | (61) | (13) |
| LD 18-64 supported living overspend - (£43k), Furzebrake (£15K). Increase in overspend is due to increase in activity at Furzebrake. | | | |
| Fairer Charging Income | 166 | 150 | 16 |
| Income overachieved budget due to ongoing work around the financial assessment process including changing the way allowances are made for the lifeline alarm and a rigorous review process to capture changes to income at earliest opportunity. | | | |
| DASS & Safeguarding | 83 | 70 | 13 |
| DASS unallocated contingency apportioned into forecast | | | |
| Commissioning | (35) | (75) | 40 |
| Delay in achieving OT services savings target, An improvement of £40k this month is down to lower than expected Q1 recharge for OT services. | | | |